

**BRIDGE RIVER INDIAN BAND**  
**Consolidated Financial Statements**  
**Year Ended March 31, 2020**

**BRIDGE RIVER INDIAN BAND**  
**Index to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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## **MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

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The consolidated financial statements of BRIDGE RIVER INDIAN BAND have been prepared in accordance with Canadian public sector accounting standards (PSAS). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of BRIDGE RIVER INDIAN BAND's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Band Council is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Band's external auditors.

The consolidated financial statements have been audited on behalf of the members by Morine & Schindler CPAs LLP, in accordance with Canadian public sector accounting standards (PSAS).

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Mr Bradley Jack, Administrator

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Councillor

Lillooet, BC

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## INDEPENDENT AUDITOR'S REPORT

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To the Members of BRIDGE RIVER INDIAN BAND

*Report on the Consolidated Financial Statements*

*Opinion*

We have audited the consolidated financial statements of BRIDGE RIVER INDIAN BAND (the Band), which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations, changes in accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Band as at March 31, 2020, and the consolidated results of its operations and consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

*Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Band in accordance with ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Other Matter*

The consolidated financial statements for the year ended March 31, 2019 were audited by another auditor who expressed an unmodified opinion on those financial statements on June 30, 2019.

*Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Band's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Band or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Band's financial reporting process.

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*Auditor's Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Band's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Band's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Band to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Nanaimo, British Columbia  
August 6, 2020

CHARTERED PROFESSIONAL ACCOUNTANTS

**BRIDGE RIVER INDIAN BAND**  
**Consolidated Statement of Financial Position**  
**March 31, 2020**

**FINANCIAL ASSETS**

Cash	\$ 1,748,164	\$ 1,084,192
Investment in Lillooet Salish Enterprises Ltd (Note 5)	205,625	205,625
Marketable securities (Note 5)	3,511,573	3,430,688
Accounts receivable	966,452	642,514
Accounts receivable from members	8,973	5,198
CMHC subsidy receivable	6,600	8,999
Rent receivable	86,486	66,457
Interest receivable	17,417	8,432
Restricted cash (Note 3)	240,233	238,047
Funds held in trust (Note 4)	54,653	52,171
Loans and notes receivable (Note 5)	223,355	419,374
Investment in Bridge River Development Corp (Note 5)	1	1
	<u>7,069,532</u>	<u>6,161,698</u>

**LIABILITIES**

Accounts payable	558,438	353,687
Deposits received in advance	2,306	2,306
Interest payable	1,215	1,385
GST payable	7,711	27,804
Wages and deductions payable	4,261	14,621
Deferred income	40,021	40,021
Long term debt (Note 8)	660,154	777,266
	<u>1,274,106</u>	<u>1,217,090</u>

**NET FINANCIAL ASSETS**

<u>5,795,426</u>	<u>4,944,608</u>
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**NON-FINANCIAL ASSETS**


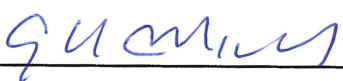
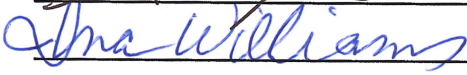

Tangible capital assets (Note 7)	<u>7,663,904</u>	<u>7,815,935</u>
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**ACCUMULATED SURPLUS**

<u>\$ 13,459,330</u>	<u>\$ 12,760,543</u>
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**CONTINGENT LIABILITY (Note 9)**

**ON BEHALF OF COUNCIL**

	Chief		Councillor
	Councillor		Councillor

**BRIDGE RIVER INDIAN BAND**  
**Consolidated Statement of Operations**  
**Year Ended March 31, 2020**

	Budget 2020	Total 2020	Total 2019
<b>REVENUES</b>			
Indigenous Services Canada	\$ 681,021	\$ 1,826,909	\$ 1,474,471
CMHC	-	107,089	151,218
Additional government funding	-	173,494	149,949
Department of Fisheries and Oceans	-	16,671	23,990
First Nations Health Authority	419,892	601,180	547,603
Rental income	-	722,395	962,733
BC Hydro	-	364,775	356,923
Trust allocation	-	479,193	341,542
Investment income	-	207,424	36,609
Contributions	-	1,143	15,070
Other revenue	276,665	2,051,717	1,310,680
Allocation to RRF	-	24,180	39,072
Surplus recoveries	-	(60,533)	(31,227)
Administration fees	121,980	276,081	212,665
First Nation Gaming	-	346,184	-
	1,499,558	7,137,902	5,591,298
<b>EXPENSES</b>			
Segment - Administration ( <i>Schedule 2</i> )	531,771	1,307,211	944,778
Segment - Public Works ( <i>Schedule 3</i> )	228,286	486,489	476,776
Segment - Housing ( <i>Schedule 4</i> )	-	531,424	657,106
Segment - Community and Human Services ( <i>Schedule 5</i> )	662,482	1,297,812	1,038,769
Segment - Education ( <i>Schedule 6</i> )	-	487,620	289,234
Segment - Resources ( <i>Schedule 7</i> )	-	862,012	755,973
Segment - Economic Development ( <i>Schedule 8</i> )	-	1,392,371	1,450,382
	1,422,539	6,364,939	5,613,018
<b>ANNUAL SURPLUS (DEFICIT)</b>	<b>\$ 77,019</b>	<b>\$ 772,963</b>	<b>\$ (21,720)</b>

**BRIDGE RIVER INDIAN BAND**  
**Consolidated Statement of Changes in Accumulated Surplus**  
**Year Ended March 31, 2020**

	2020	2019
<b>ACCUMULATED SURPLUS - BEGINNING OF YEAR</b>	<b>\$ 12,760,541</b>	<b>\$ 12,670,606</b>
ANNUAL SURPLUS (DEFICIT)	<u>772,963</u>	<u>(21,720)</u>
	<b>13,533,504</b>	12,648,886
UNREALIZED MARKET VALUE CHANGE	<u>(74,174)</u>	<u>111,657</u>
<b>ACCUMULATED SURPLUS - END OF YEAR</b>	<b><u>\$ 13,459,330</u></b>	<b><u>\$ 12,760,543</u></b>

See notes to financial statements



**BRIDGE RIVER INDIAN BAND**  
**Consolidated Statement of Changes in Net Financial Assets**  
**Year Ended March 31, 2020**

	Budget 2020	2020	2019
<b>ANNUAL SURPLUS (DEFICIT)</b>	\$ 77,019	\$ 772,963	\$ (21,720)
Amortization of tangible capital assets	-	303,698	385,236
Purchase of tangible capital assets	-	(151,668)	(111,903)
Change in remeasurement gains	-	(74,175)	111,665
	-	77,855	384,998
<b>INCREASE IN NET FINANCIAL ASSETS</b>	77,019	850,818	363,278
<b>NET FINANCIAL ASSETS - BEGINNING OF YEAR</b>	-	4,944,608	4,581,330
<b>NET FINANCIAL ASSETS - END OF YEAR</b>	\$ 77,019	\$ 5,795,426	\$ 4,944,608

See notes to financial statements

**BRIDGE RIVER INDIAN BAND**  
**Consolidated Statement of Cash Flows**  
**Year Ended March 31, 2020**

	2020	2019
<b>OPERATING ACTIVITIES</b>		
Annual surplus (deficit)	\$ 772,963	\$ (21,720)
Items not affecting cash:		
Amortization of tangible capital assets	303,698	385,236
Earnings on investments	(155,059)	(27,914)
	<u>921,602</u>	<u>335,602</u>
Changes in non-cash working capital:		
Accounts receivable	(323,938)	(226,945)
Accounts receivable from members	(3,775)	8,608
Interest receivable	(8,985)	-
Accounts payable	204,749	184,734
Restricted cash	(2,186)	143,279
Funds held in trust	(2,482)	(1,643)
Rent receivable	(20,029)	1,015
CMHC subsidy receivable	2,399	3,344
Interest payable	(170)	(254)
GST payable	(20,093)	19,978
Wages and deductions payable	(10,360)	6,807
	<u>(184,870)</u>	<u>138,923</u>
Cash flow from operating activities	<u>736,732</u>	<u>474,525</u>
<b>INVESTING ACTIVITY</b>		
Purchase of tangible capital assets	(151,668)	(111,903)
Cash flow used by investing activity	<u>(151,668)</u>	<u>(111,903)</u>
<b>FINANCING ACTIVITIES</b>		
Loans receivable - Bridge River Development Corp	196,019	74,767
Repayment of long term debt	(117,111)	(197,595)
Cash flow from (used by) financing activities	<u>78,908</u>	<u>(122,828)</u>
<b>INCREASE IN CASH FLOW</b>	<b>663,972</b>	<b>239,794</b>
Cash - beginning of year	<u>1,084,192</u>	<u>844,398</u>
<b>CASH - END OF YEAR</b>	<b>\$ 1,748,164</b>	<b>\$ 1,084,192</b>

See notes to financial statements

**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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**1. OPERATIONS**

Bridge River Indian Band (the "Band") is located in the province of British Columbia, and provides various services to its members. Bridge River Indian Band includes the Band's members, government and all related entities that are accountable to the Band and are either owned or controlled by the Band.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Basis of presentation

The consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards (GAAP).

Basis of consolidation

The consolidated financial statements include the financial activities of all entities and departments comprising the Nation reporting entity, except for Nation Business Entities. As a result, figures as at March 31, 2020 or for the years then ended include the operating fund, social housing fund and the capital fund. All inter-entity balances have been eliminated, however, in the respective schedules transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Bridge River Indian business entities owned or controlled by the Band's Council but not dependent on the Band for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Band. Thus, the Band's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

Bridge River Development Corporation.

Cash and cash equivalents

Cash includes cash and cash equivalents. Cash equivalents include short term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

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**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)***

Financial Instruments and Other investments

The Band recognizes its financial instruments when the Band becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value. At initial recognition, the Band may irrevocably elect to subsequently measure any financial instrument at fair value. The Band has made such an election during the year.

The Band subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by reference to published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating annual operating surplus (deficit). Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets except derivatives are tested annually for impairment. Management considers certain criteria, e.g. whether the investee has experienced continued losses for a period of years, etc. in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Funds Held in Trust

Funds held in trust on behalf of Band members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position and consist of:

- Capital trust monies derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and
- Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

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**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)***

Asset Classification

Assets are classified as financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

Liability for Contaminated Site

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Band is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2020.

At each financial reporting date, the Band reviews the carrying amount of the liability. Any revision required to the amount previously recognized is accounted for in the period revisions are made. The Band continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. As at March 31, 2020, no liability for contaminated site exists.

Net Financial Assets (Net Debt)

The Band's financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Band is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

Segments

The Band conducts its business through a number of reportable segments as described in Note 10. These operating segments are established by senior management to facilitate the achievement of the Band's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

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**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Schedule of remeasurement gains

By presenting remeasurement gains (losses) separately, changes in the carrying value of financial instruments arising from fair value measurement, unrealized foreign exchange gains (losses) and other comprehensive income arising from investments in government business entities are distinguished from revenues and expenses reported in the statement of operations. The statement of operations reports the extent to which revenues raised in the period were sufficient to meet the expenses incurred. Remeasurement gains (losses) do not affect this assessment as they are recognized in the statement of remeasurement gains and losses. Taken together, the two statements account for changes in a Band's net assets (liabilities) in the period.

Upon settlement, the cumulative gain (loss) is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to all financial instruments are reported in the statement of operations.

Tangible capital assets

Tangible capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Buildings	5% declining balance method
Equipment	20% declining balance method
Infrastructure	4% declining balance method

The Band regularly reviews its tangible capital assets to eliminate obsolete items.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

All intangible assets and items inherited by the right of the band, such as reserve lands, forests, water and mineral resources, are not recognized in the Band's consolidated financial statements.

Housing units are amortized at an annual amount equal to the principal reduction in related debt as per the Band's agreement with CMHC.

The Band performs impairment testing on tangible capital assets whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Impairment losses are recognized when an asset's service potential is reduced and they are charged to surplus in the year.

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**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Revenue recognition

The Band recognizes revenues when they are earned, specifically when all the following conditions are met:

- services are provided or products are delivered to customers
- there is clear evidence that an arrangement exists
- amounts are fixed or can be determined
- the ability to collect is reasonably assured.

**Government transfers**

The Band recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**First Nation Capital and Revenue Trust Funds**

The Band recognizes revenue of the Capital and Revenue Trust Fund at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

**Canada Mortgage and Housing Corporation ("CMHC")**

CMHC revenue is recognized as it becomes receivable under the terms of the applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt.

**Housing rental income**

Rental revenue is recorded in the year it is earned. At the end of each year management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

**Own source and other revenue**

Own source and other revenue is recognized when performance is completed, amounts are measurable and collection is reasonably assured.

**Investment income**

Investment income is recognized by the Band when investment income is earned.

**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

**3. Restricted cash**

Under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the replacement reserve account is to be credited by an amount annually. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in the account may only be used as approved by CMHC. At year end, these reserves were fully funded.

**4. Funds held in trust**

	2020	2019
Capital		
Balance beginning and end of year	\$ 2,305	\$ 2,305
Subtotal	<u>2,305</u>	<u>2,305</u>
Revenue		
Balance beginning of year	49,866	48,223
Additions	<u>2,482</u>	<u>1,643</u>
Balance end of year	<u>52,348</u>	<u>49,866</u>
	<u>\$ 54,653</u>	<u>\$ 52,171</u>

The Ottawa Trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

**5. Investments and loans receivable**

	2020	2019
Investment in Lillooet Salish Enterprises Ltd. - at cost - 50% ownership	\$ 205,625	\$ 205,625
Investment in Bridge River Development Corp. - at modified equity method - 100% ownership	1	1
Marketable securities - at fair value	3,511,573	3,430,688
Loans receivable - Lillooet Salish Enterprises Ltd	177,025	177,025
Loans receivable - Bridge River Development Corp	<u>46,330</u>	<u>242,349</u>
Total loans	<u>223,355</u>	<u>419,374</u>
	<u>\$ 3,940,554</u>	<u>\$ 4,055,688</u>

Marketable securities are accounted for at fair market value. Lillooet Salish Enterprises Ltd. is accounted for by the cost method. Bridge River Development Corp. is a Band business entity and as such is accounted for by the modified equity method. The loans receivable are without interest and stated terms of repayment.

**6. Summary financial information for Bridge River Development Corporation**

(continues)



**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

**6. Summary financial information for Bridge River Development Corporation (continued)**  
**2020**

Assets

Cash	\$	160,540	
Accounts receivable		105,419	
Prepaid expenses		5,080	
Capital assets		781,461	
Goodwill		301,042	
Loan receivable		56,792	
Total assets	\$	1,410,334	

Liabilities

Accounts payable	\$	81,635	\$	-
Due to related party		158,742		-
Long-term debt		208,501		-
Total liabilities	\$	448,878	\$	-

Equity

Share capital	\$	1	\$	-
Contributed surplus		1,129,570		-
Deficit		(168,115)		-
Total equity	\$	961,456	\$	-

Operations

Total revenues	\$	637,850	\$	-
Total expenses		(578,651)		-
Net income	\$	59,199	\$	-

**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

**7. Tangible capital assets**

<u>Cost</u>	2019 Balance	Additions	Disposals	2020 Balance
Infrastructure	\$ 1,040,907	\$ -	\$ -	\$ 1,040,907
Buildings	3,815,560	-	-	3,815,560
Machinery and equipment	1,811,411	-	-	1,811,411
Construction in progress	3,218,622	151,668	-	3,370,290
Social housing	5,531,768	-	-	5,531,768
	<b>\$ 15,418,268</b>	<b>\$ 151,668</b>	<b>\$ -</b>	<b>\$ 15,569,936</b>

<u>Accumulated Amortization</u>	2019 Balance	Amortization	Accumulated Amortization on Disposals	2020 Balance
Infrastructure	\$ 571,608	\$ 18,772	\$ -	\$ 590,380
Buildings	1,446,867	118,435	-	1,565,302
Machinery and equipment	1,564,507	49,381	-	1,613,888
Construction in progress	-	-	-	-
Social housing	4,019,351	117,111	-	4,136,462
	<b>\$ 7,602,333</b>	<b>\$ 303,699</b>	<b>\$ -</b>	<b>\$ 7,906,032</b>

<u>Net book value</u>	2020	2019
Infrastructure	\$ 450,527	\$ 469,299
Buildings	2,250,258	2,368,693
Machinery and equipment	197,523	246,904
Construction in progress	3,370,290	3,218,622
Social housing	1,395,306	1,512,417
	<b>\$ 7,663,904</b>	<b>\$ 7,815,935</b>

**8. Long term debt**

	2020	2019
All Nations Trust Company loan bearing interest at 2.39% , repayable in monthly blended payments of \$3,041. The loan matures on March 1, 2038 and is secured by the guarantee of the band and the Government of Canada.	\$ 534,020	\$ 557,482
All Nations Trust Company loan bearing interest at 1.43% compounded monthly repayable in monthly blended payments of \$1,641. The loan matures on March 1, 2024 and is secured by the guarantee of the band and the Government of Canada.	76,510	94,962
All Nations Trust Company loan bearing interest at 1.03% , repayable in monthly blended payments of \$1,766. The loan matures on September 1, 2021 and is secured by the guarantee of the band and the Government of Canada.	31,533	52,287

(continues)

**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

**8. Long term debt (continued)**

	<u>2020</u>	<u>2019</u>
All Nations Trust Company loan bearing interest at 1.3% repayable in monthly blended payments of \$2,596. The loan matures on October 1, 2020 and is secured by the guarantee of the band and the Government of Canada.	<b>18,091</b>	48,787
All Nations Trust Company loan bearing interest at 2.23% repayable in monthly blended payments of \$2,663. The loan matured on December 1, 2019 and was secured by the guarantee of the band and the Government of Canada.	-	23,748
	<b>\$ 660,154</b>	<b>\$ 777,266</b>

Principal repayment terms are approximately:

2021	\$ 81,768
2022	54,127
2023	44,427
2024	45,309
2025	26,395
Thereafter	408,128
	<u>\$ 660,154</u>

**9. CONTINGENT LIABILITY**

The Band has a housing program with CMHC. The financial results of that program are subject to review by CMHC and it is possible that adjustments could be made based on the results of their review.

**10. Economic dependence**

The Band receives a significant portion of its revenue from Indigenous Services Canada (ISC) as a result of Treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Band to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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**11. Segments**

The Band receives revenue and incurs expenses from many different projects and sources. For management and reporting purposes, the revenue, expenses and surplus or deficits are organized by the following segments:

**Administration:**

Includes general operations, support, and financial management of the Band.

**Education:**

Includes revenue and expenses related to primary, secondary and post secondary education of the members of the Band.

**Public Works:**

Includes revenue and expenditures related to capital projects.

**Community and Human Services:**

Includes revenue and expenditures related to the social assistance and health services to the members of the Band.

**Housing:**

Includes revenue and expenses related to band owned and social housing of the members of the Band.

**Resources:**

Includes revenue and expenses related to conservation and stewardship of the Band's land and resources.

**Economic Development**

Includes revenue and expenses related to economic opportunities of the Band.

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**12. Budget information**

The disclosed budget information has been approved by the Chief and Council of the Bridge River Indian Band on May 27, 2019.

Budget information was not prepared for the full scope of activities performed by the Band for the year ended March 31, 2020. For many proposal driven departments, budget information was prepared but not assembled for inclusion in these financial statements.

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**13. Indigenous Services Canada funding reconciliation**

	<u>2020</u>	<u>2019</u>
ISC revenue per confirmation	\$ 1,826,909	\$ 1,502,713
Prior year recoveries	-	(28,242)
ISC revenue per statement of operations	<u>\$ 1,826,909</u>	<u>\$ 1,474,471</u>

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**BRIDGE RIVER INDIAN BAND**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2020**

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**14. Subsequent events**

In March 2020, the World Health Organization declared a global pandemic due to the novel coronavirus (COVID-19). The situation is constantly evolving, and the measures put in place are having multiple impacts on local, provincial, national and global economies.

Management is uncertain of the effects of these changes on its financial statements and believes that any disturbance may be temporary; however, there is uncertainty about the length and potential impact of the disturbance.

As a result, we are unable to estimate the potential impact on the Band's operations as at the date of these financial statements.

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**BRIDGE RIVER INDIAN BAND**  
**Consolidated Expenses by Object**  
**Year Ended March 31, 2020**

(Schedule 1)

	Budget 2020	Total 2020	Total 2019
<b>EXPENSES BY OBJECT</b>			
Advertising and promotion	\$ -	\$ 4,573	\$ 4,405
Community buildings and infrastructure	25,200	100,909	147,651
Amortization	-	303,698	385,236
Insurance	38,650	97,955	84,654
Economic development	-	53,415	74,595
Interest and bank charges	9,000	6,230	9,513
Interest on long term debt	-	15,217	20,706
Furniture and equipment	-	143,127	164,441
Health	23,737	94,718	75,901
NCB - projects	-	46,809	42,345
Office and miscellaneous	57,272	106,779	155,650
Professional fees	28,800	876,374	279,468
Social assistance	-	392,933	331,501
Student expenses	-	91,557	61,792
Tuition	-	39,690	72,657
RRF transfers	-	24,180	39,072
Training	14,200	22,993	19,279
Rental	73,200	41,442	21,546
Repairs and maintenance	62,359	509,721	683,437
Renovations	-	29,252	43,218
Salaries and wages	868,688	1,755,532	1,661,637
Honoraria	39,400	76,977	39,782
Administration and governance	52,243	229,242	213,368
Contracted services	28,479	420,705	256,822
Supplies	62,500	275,287	180,058
Telephone	20,832	29,169	21,976
Travel	17,979	89,217	61,331
Transportation	-	34,936	24,058
Utilities	-	188,642	93,561
Vehicle and equipment operations	-	263,656	343,351
	<b>\$ 1,422,539</b>	<b>\$ 6,364,935</b>	<b>\$ 5,613,011</b>

**BRIDGE RIVER INDIAN BAND****Segment - Administration****(Schedule 2)****Year Ended March 31, 2020**

	2020	2019
<b>REVENUES</b>		
Indigenous Services Canada	\$ 294,363	\$ 246,596
Trust allocation	479,193	341,542
BC Hydro	364,775	356,923
Investment income	184,161	29,564
Other revenue	282,204	39,078
Administration fees	276,081	200,910
First Nation Gaming	346,184	-
	<u>2,226,961</u>	<u>1,214,613</u>
<b>EXPENSES</b>		
Administration and governance	94,524	98,611
Interest and bank charges	6,096	9,400
Insurance	11,566	7,320
Office and miscellaneous	61,865	57,261
Professional fees	230,680	31,641
Salaries and wages	436,941	380,868
Social assistance	575	4,444
Rental	5,381	-
Supplies	26,811	7,139
Telephone	29,169	21,976
Training	2,787	9,027
Travel	30,900	24,094
Contracted services	77,358	41,479
Community buildings and infrastructure	38,988	106,931
Economic development	53,415	74,595
Furniture and equipment	20,568	13,362
Honoraria	68,674	32,125
Health	1,133	2,379
Utilities	108,490	18,529
Vehicle and equipment operations	1,290	3,597
	<u>1,307,211</u>	<u>944,778</u>
<b>ANNUAL SURPLUS</b>	<u>919,750</u>	<u>269,835</u>
<b>ACCUMULATED SURPLUS , BEGINNING OF YEAR</b>	<u>5,430,471</u>	<u>5,172,212</u>
<b>TRANSFERS</b>		
Transfers between departments	2,153	(11,579)
<b>ACCUMULATED SURPLUS (DEFICIT), END OF YEAR</b>	<u>\$ 6,352,374</u>	<u>\$ 5,430,468</u>

**BRIDGE RIVER INDIAN BAND****Segment - Public Works****(Schedule 3)****Year Ended March 31, 2020**

	<b>2020</b>	<b>2019</b>
<b>REVENUES</b>		
Indigenous Services Canada	\$ 403,377	\$ 484,662
Rental income	27,069	28,287
Other revenue	23,306	26,451
	<u>453,752</u>	<u>539,400</u>
<b>EXPENSES</b>		
Amortization	186,587	203,058
Salaries and wages	97,580	98,643
Training	7,928	4,572
Contracted services	33,718	49,277
Community buildings and infrastructure	61,922	40,719
Supplies	8,987	6,280
Repairs and maintenance	10,407	3,734
Utilities	56,039	51,678
Vehicle and equipment operations	15,821	18,815
Professional fees	7,500	-
	<u>486,489</u>	<u>476,776</u>
<b>ANNUAL SURPLUS</b>	<u>(32,737)</u>	<u>62,624</u>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<u>6,204,133</u>	<u>6,126,093</u>
<b>TRANSFERS</b>		
Transfers between departments	(3,372)	(1)
Transfer to fund principal payments	-	15,417
	<u>(3,372)</u>	<u>15,416</u>
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<u>\$ 6,168,024</u>	<u>\$ 6,204,133</u>



**BRIDGE RIVER INDIAN BAND**

**Segment - Housing**

**(Schedule 4)**

**Year Ended March 31, 2020**

	<b>2020</b>	<b>2019</b>
<b>REVENUES</b>		
Indigenous Services Canada	\$ 131,809	\$ 27,648
CMHC	107,089	151,218
Rental income	221,351	296,679
Investment income	23,259	7,039
Other revenue	99,805	11,016
Allocation to RRF	24,180	39,072
	<b>607,493</b>	<b>532,672</b>
<b>EXPENSES</b>		
Administration and governance	31,098	21,175
Contracted services	-	552
Professional fees	33,590	5,255
RRF transfers	24,180	39,072
Salaries and wages	36,811	14,991
Supplies	4,510	1,165
Repairs and maintenance	187,730	278,993
Travel	-	861
Amortization	117,111	182,178
Interest and bank charges	134	114
Interest on long term debt	15,217	17,623
Insurance	46,860	43,415
Office and miscellaneous	-	183
Renovations	29,252	43,218
Rental	221	1,071
Utilities	4,710	7,240
	<b>531,424</b>	<b>657,106</b>
<b>ANNUAL SURPLUS (DEFICIT)</b>	<b>76,069</b>	<b>(124,434)</b>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<b>1,305,757</b>	<b>1,238,562</b>
<b>TRANSFERS</b>		
Transfers between departments	-	191,628
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<b>\$ 1,381,826</b>	<b>\$ 1,305,756</b>

**BRIDGE RIVER INDIAN BAND**  
**Segment - Community and Human Services**  
**Year Ended March 31, 2020**

(Schedule 5)

	2020	2019
<b>REVENUES</b>		
Indigenous Services Canada	\$ 606,092	\$ 518,820
First Nations Health Authority	601,180	532,603
Other revenue	188,770	148,588
Administration fees	-	880
Surplus recoveries	6,803	(11,020)
	<u>1,402,845</u>	<u>1,189,871</u>
<b>EXPENSES</b>		
Contracted services	-	500
Office and miscellaneous	22,984	33,219
Salaries and wages	437,613	309,852
Travel	16,279	12,169
Administration and governance	42,418	49,198
Furniture and equipment	4,652	1,417
Honoraria	5,780	3,512
Health	93,585	73,522
NCB - projects	46,809	42,345
Insurance	9,306	7,564
Professional fees	17,480	23,287
Rental	27,721	20,475
Social assistance	392,358	327,057
Supplies	121,261	92,358
Training	9,709	4,460
Transportation	34,936	24,058
Utilities	14,395	13,404
Vehicle and equipment operations	526	372
	<u>1,297,812</u>	<u>1,038,769</u>
<b>ANNUAL SURPLUS</b>	<u>105,033</u>	<u>151,102</u>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<u>207,763</u>	<u>42,293</u>
<b>TRANSFERS</b>		
Transfers between departments	-	14,369
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<u>\$ 312,796</u>	<u>\$ 207,764</u>

**BRIDGE RIVER INDIAN BAND****Segment - Education****(Schedule 6)****Year Ended March 31, 2020**

	<b>2020</b>	<b>2019</b>
<b>REVENUES</b>		
Indigenous Services Canada	\$ 166,755	\$ 173,299
First Nations Health Authority	-	15,000
Other revenue	323,434	69,292
Surplus recoveries	(67,336)	-
	<b>422,853</b>	<b>257,591</b>
<b>EXPENSES</b>		
Contracted services	4,559	75
Office and miscellaneous	13,183	21,129
Professional fees	216,595	42,826
Rental	4,519	-
Salaries and wages	47,465	44,177
Supplies	30,601	17,784
Travel	17,797	2,684
Administration and governance	21,654	22,790
Honoraria	-	3,320
Student expenses	91,557	61,792
Tuition	39,690	72,657
	<b>487,620</b>	<b>289,234</b>
<b>ANNUAL SURPLUS</b>	<b>(64,767)</b>	<b>(31,643)</b>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<b>383,694</b>	<b>410,330</b>
<b>TRANSFERS</b>		
Transfers between departments	4,190	5,008
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<b>\$ 323,117</b>	<b>\$ 383,695</b>

# BRIDGE RIVER INDIAN BAND

## Segment - Resources

(Schedule 7)

Year Ended March 31, 2020

	2020	2019
<b>REVENUES</b>		
Indigenous Services Canada	\$ 67,338	\$ -
Administration fees	-	10,875
Additional government funding	173,494	149,949
Other revenue	625,317	452,677
Contributions	1,143	15,070
Surplus recoveries	-	(20,207)
Department of Fisheries and Oceans	16,671	23,990
	<u>883,963</u>	<u>632,354</u>
<b>EXPENSES</b>		
Repairs and maintenance	4,611	22,101
Salaries and wages	319,367	343,869
Supplies	44,087	21,318
Rental	3,600	-
Travel	10,644	10,124
Utilities	4,344	2,211
Administration and governance	39,549	21,595
Contracted services	235,492	125,144
Honoraria	1,188	250
Office and miscellaneous	380	463
Furniture and equipment	3,976	-
Vehicle and equipment operations	26,792	47,413
Professional fees	166,392	161,485
Training	1,590	-
	<u>862,012</u>	<u>755,973</u>
<b>ANNUAL SURPLUS</b>	<u>21,951</u>	<u>(123,619)</u>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<u>81,696</u>	<u>208,111</u>
<b>TRANSFERS</b>		
Transfers between departments	-	(2,797)
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<u>\$ 103,647</u>	<u>\$ 81,695</u>

**BRIDGE RIVER INDIAN BAND**  
**Segment - Economic Development**  
**Year Ended March 31, 2020**

**(Schedule 8)**

	2020	2019
<b>REVENUES</b>		
Indigenous Services Canada	\$ 157,175	\$ 23,447
Rental income	473,974	637,767
Other revenue	508,881	563,578
	<u>1,140,030</u>	<u>1,224,792</u>
<b>EXPENSES</b>		
Insurance	30,223	26,354
Interest on long term debt	-	3,083
Professional fees	204,136	14,975
Repairs and maintenance	306,973	378,613
Utilities	664	500
Contracted services	69,578	39,795
Honoraria	1,336	575
Furniture and equipment	113,931	149,661
Office and miscellaneous	8,367	43,395
Salaries and wages	379,755	469,237
Supplies	39,030	34,015
Travel	13,597	11,399
Training	980	1,220
Advertising and promotion	4,573	4,405
Vehicle and equipment operations	219,228	273,155
	<u>1,392,371</u>	<u>1,450,382</u>
<b>ANNUAL SURPLUS</b>	<u>(252,341)</u>	<u>(225,590)</u>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<u>(1,203,061)</u>	<u>(765,426)</u>
<b>TRANSFERS</b>		
Transfers between departments	(2,970)	(196,628)
Transfer to fund principal payments	-	(15,417)
	<u>(2,970)</u>	<u>(212,045)</u>
<b>ACCUMULATED SURPLUS (DEFICIT), END OF YEAR</b>	<u>\$ (1,458,372)</u>	<u>\$ (1,203,061)</u>

**BRIDGE RIVER INDIAN BAND**  
**Schedule Accumulated Remeasurement Gains** **(Schedule 9)**  
**Year Ended March 31, 2020**

	<b>2020</b>	2019
<b>ACCUMULATED REMEASUREMENT GAINS, BEGINNING OF YEAR</b>	<b>\$ 350,088</b>	\$ 238,431
Unrealized market value change	<u>(74,174)</u>	<u>111,657</u>
<b>ACCUMULATED REMEASUREMENT GAINS, END OF YEAR</b>	<b><u>\$ 275,914</u></b>	<b><u>\$ 350,088</u></b>